Tutoring on the Beta Prototype Components (WP4)

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- HR Team Development Functionality
- HR Assistant Functionality
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Home Screen: Login (1st method)

- We provide a username and password and press the login button
- Each user has a role and according to this role he is redirected to this role's homepage.
 - E.g. The administrator will be redirected to the administrator's home page.
- Example: login as administrator



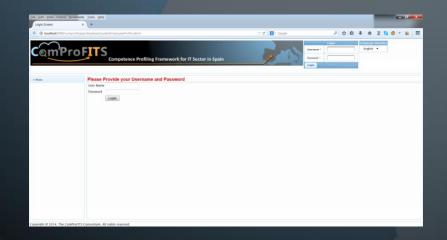






Login (2nd method)

- By requesting a page that is accessible only from a specific role users are redirected to a login screen from which we can login.
- For example, the page for updating the profile of employees can be accessed by the Head of the Department:
 - http://localhost:8080/comprofits app/depthead/updateEmployeeP rofile.xhtml
- After successfully login in users can access the requested page.







ADMINISTRATOR FUNCTIONALITY

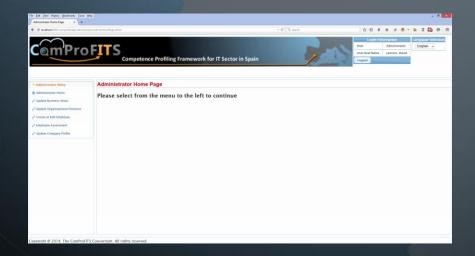




Administrator functionality

Administrators can:

- Create, Update, Delete etc. Divisions
- Create, Update, Delete etc. Business Areas
- Create, Update, Delete etc. organizational positions
- Create, Update, Delete etc. employee profiles but only partially. Full details, such as professional experience, studies, assessment review etc. are available to heads of business areas.
- Participate in employee assessments
- Update company profile

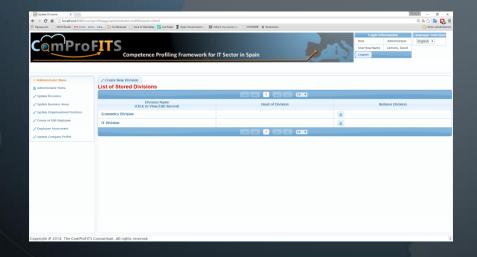






Update Divisions

- When the administrator clicks on the 'Update Divisions' menu selection he is redirected to a page where he can review all the divisions stored so far. The table will be empty in the first time.
- From this page the administrator can:
 - Click on the "Create New Division" button to create a new Division
 - Click on the name of an existing division to review and modify its details
 - Delete a division by pressing the button in the "Remove Division" column. This last option requires confirmation.

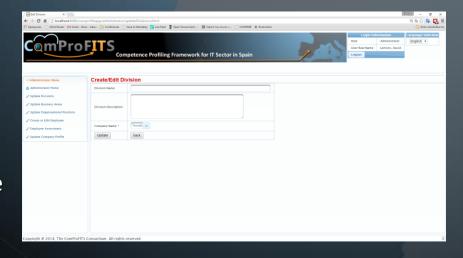






Division Creation

- By clicking on the "Create new Division" button a screen appears to which we enter the details of the Division.
 - Division name: the name of the division
 - Division description: We insert a textual description of the activities carried out by this division.
 - Company name: Selection of the name of the company.
 - By clicking on "update" we store the division details.
 - By clicking "back" we return to the previous screen without modifications.

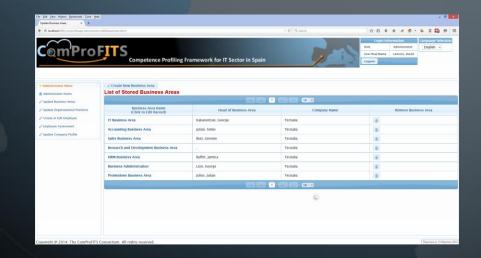






Update Business Area

- When the administrator clicks on the 'Update Business Areas' menu selection he is redirected to a page where he can review all the business areas stored so far. The table will be empty in the first time.
- From this page the administrator can:
 - Click on the "Create New Business Area" button to create a new Business Area
 - Click on the name of an existing business area to review and modify its details
 - Delete a business area by pressing the button in the "Remove Business Area" column. This last option requires confirmation.

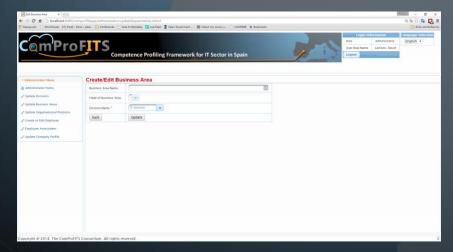






Business Area Creation

- By clicking on the "Create new Business Area" button a screen appears to which we enter the details of the business area.
 - Business area name: the name of the business area
 - Head of business area: select the business area employee who is the head of the business area. Initially this list is empty since the business area is new and there are no registered employees of it yet to select from. Updating can take place after business area's employees are registered.
 - Division name: Selection of the name of the division to which the business area belongs to.
 - By clicking on "update" we store the business area details.
 - By clicking "back" we return to the previous screen without modifications.







New business area position

- After clicking the "update" button the new business area is created and the page with the list of all business areas is displayed again.
- The page now contains the newly created area.

Create New Business Area List of Stored Business Areas								
Business Area Name (Click to Edit Record)	Head of Business Area	Company Name	Remove Business Area					
IT Business Area	Kakarontzas, George	Tecnalia	w					
Accounting Business Area	Julian, Simin	Tecnalia	Ü					
Sales Business Area	Best, Gerome	Tecnalia	ŵ					
Research and Development Business Area	,	Tecnalia	Û					
HRM Business Area	Buffet, Jamess	Tecnalia	Ü					
Business Administration	Lion, George	Tecnalia	Ü					
Promotions Dusiness Area	Julius, Julian	Tecnalia	Ü					
Robitics Business Area	•	Tecnalia	100					
		10 🗸						





Update Employees

- Employees can be created by the administrator (but not the full profile).
- Administrators click the "Create or Edit Employee" menu selection to update, create, delete, activate/deactivate etc. employees.
- When they do they are redirected to a page in which a list of the company employees appears.
- Employees can be deleted or deactivated/activated as usual by clicking on the respective icons in the last two columns (both require confirmation). They can be updated by clicking on their last name. New employees can be created by clicking on the "Create New Employee" button.

List of Stored E	ist of Stored Employees									
Create New Employ	Create New Employee									
Search all fields: Enter keyword										
Last Name (Click to Edit Record)	First Name	Business Area Name	Phone Private	Phone Mobile	E-Mail	Role	Activation status (click icon to change)	Remove Employee		
Julius	Julian	Promotions Business Area	+307777777	+30687455555	julian@julius.com	Employee	•			
Best	Gerome	Sales Business Area	+302410622414	+3067676767	gerome@best.com	Employee	0	•		
Remis	Robert	IT Business Area	+45767676776	+4576667767	robert@remis.com	Employee	0	•		
Hughes	Jane	IT Business Area	+4578787878	+45667767667	jane@xyz.com	Employee	0	•		
Buffet	Jamess	HRM Business Area	+306767888	+307878787878	james@buffet.com	HR Recruiter	0	•		
Lion	George	Business Administration		4444	george@net.com	Head of the Business Area	•			





Creation of a new Employee by the administrator

- By clicking the "Create New Employee" button administrator is redirected at a page where he can provide the details of a new employee including his picture (optional).
- This page provides some validations (e.g. same password twice).
- Employee's business area and role is selected from a list.
- Date can be inserted using a calendar widget.
- In this and all other forms required fields are marked with an asterisk.







Update the business area

Having inserted the head of the business area for a business area the administrator can return to the "Update Business Area" page and update it by selecting the employee as the head of the business area.

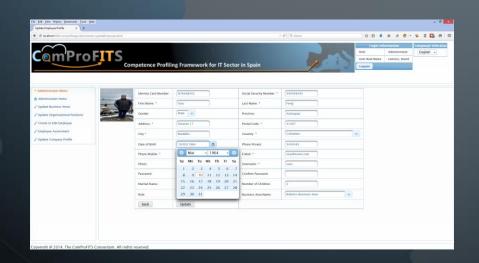
Create/Edit Bus Business Area Name:	ness Area Robitics Business Area	1
Head of Business Area:	🔻	
Company Name *		
back	Feng, Xiao	





Update an employee

- By clicking the last name of the employee from the list of stored employees page the administrator will go to a page in which the employee's details are displayed.
- He can change from there any detail and update the employee in the database.

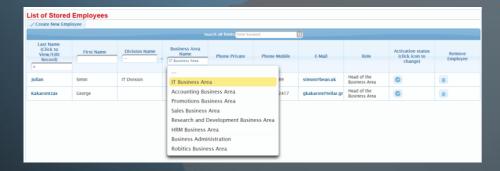






Searching and filtering the list of employees

- The administrator can view all company's employees.
- Since employees can be many this page provides searching and filtering based on first, last employee name, division as well as business area name.
- For example in the top picture we want all employees from the IT business area whose last name contains the character 'a'.
- In addition a search box at the top allows searching for a specific employee using any value.
- Both filtering and searching update the page dynamically as we type.



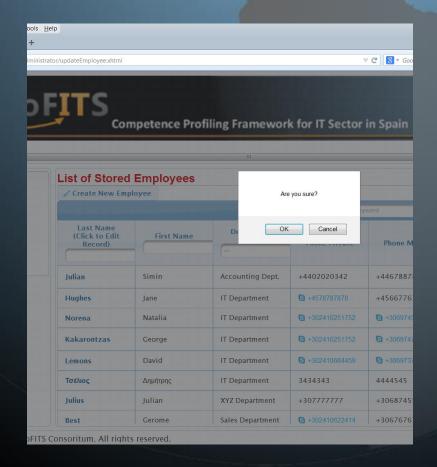






Removal of an employee

- Removing an employee is easy. All the administrator has to do is click on the 'bin' icon at the last column.
- A confirmation is required for the successful removal as can be seen from the figure.

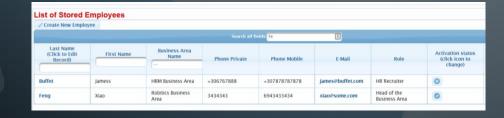






Deactivating and activating back employees

- Dectivating/activating an employee is easy. All the administrator has to do is click on the 'check' icon at the next to last column to deactivate an employee. The button turns to an 'x' to indicate that the status of the employee is now deactivated. Clicking the 'x' activates the employee again and the button changes back to a check icon.
- A confirmation is required for the successful activation/deactivation of the employee.







Organizational positions

- By clicking on the "Update Organizational Positions" button the administrator is redirected to a page where he can create, edit, or delete organizational positions.
- The approach is similar to the other pages. Initially a page with the already stored organizational positions appears from which the user can do the rest:
 - Clicking on the name of an existing position will take him to the update page for this position.
 - Clicking on the "Create New Organizational Position" will take us to the creation page.
 - Clicking on the bin icon as usual deletes the organizational position (requires confirmation).

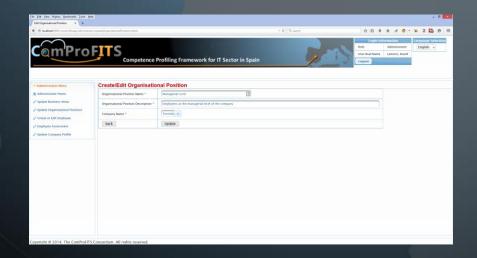






New organizational position creation

- After clicking on the "Create New Organizational Position" button the administrator is redirected to the respective page where he can provide the details of the new organizational position as shown in the picture.
- Clicking "Update" stores the position in the database, whereas clicking "Back" cancels the creation.

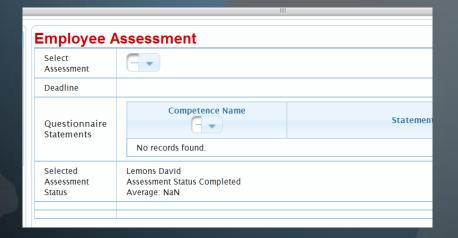






Employee Assessment

- Administrators, as all other employees, can participate in employees' assessments either as employees under assessment themselves, or as participating in the assessment off other employees.
- Employee assessments are created by the Heads of the Departments, but are available for participation from all other roles.
- If no assessment requires the participation of the administrator then the "Select Assessment" list in this page will be empty (as seen in the picture). If an assessment requires his participation then it will appear in this list. We will return to the assessment functionality later in this tutorial.



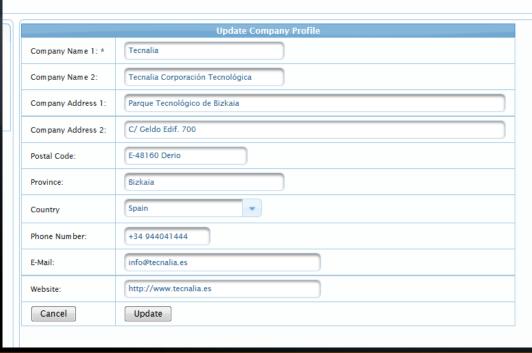




Update company profile

By clicking on the "Update Company Profile" selection the administrator can set the details for the company operating the system as can be seen in the picture, after selecting an existing company or creating a new one.









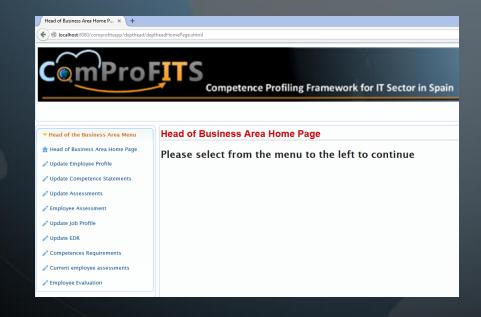
HEADS OF BUSINESS AREAS FUNCTIONALITY





Head of Business Area functionality

- The head of a business area can do the following:
 - Create/Edit/Delete an employee's full profile including his/her studies, professional experience etc.
 - Update the company's competence statements used in assessments.
 - Create assessments for employees of his department.
 - Participate in an employee assessment with any role (as any other employee).
 - Create and update job profiles
 - Create and update Employee Development Reviews (EDRs)
 - Set competence requirements for jobs
 - Assign directly competence scores to employees
 - Perform employee evaluation using an innovative statistical approach developed by AUTH in the context of the ComProFITS project.

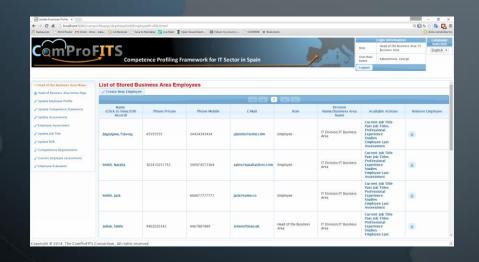






Update Employee Profile

- By clicking on the "Update Employee Profile" the head of the business area is redirected to a page containing a table with all the business area's employees.
- As usual employees can be edited by clicking on their last name, deleted by clicking on the bin button at the last column (requires confirmation) and created by clicking on the "Create New Employee" button.
- The table displays 10 employees per page. If more then navigation to the pages (back and forth, first and last) is provided.

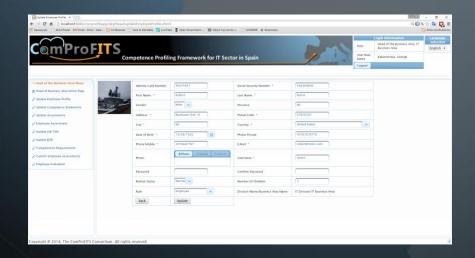






Creating/Updating Business Area's Employees

- Only business area's employees can be created or updated here. As can be seen in the picture the business area cannot change either for updates of existing employees or creations of new employees.
- There are several validations such as:
 - Photograph file must be less than 1MB
 - Passwords are inserted twice and must match
 - Email must have the correct format (something@somewhere.dom)







Additional Employee Details

- There is an additional column in the "Update Employee Profile" page for heads of business areas in relation to administrators.
- This column, labeled "Available Actions", provides links to the following:
 - Specify or update current job title of an employee
 - View or edit past job titles of an employee
 - Update professional experience of an employee
 - Update studies of an employee
 - View the last employee assessment (if available).

Available Actions

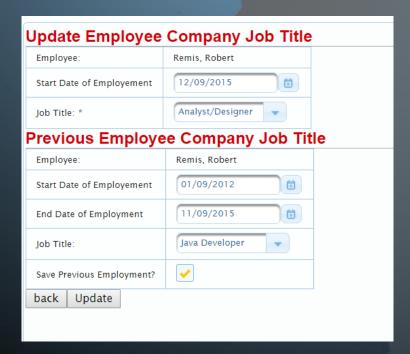
Current Job Title
Past Job Titles
Professional
Experience
Studies
Employee Last
Assessment





Current Job Title

- Clicking on the current job title allows the Head of Business Area to update the Job Title. The job is selected by the list of available jobs in the company. He can also specify the starting date (by default this is today).
- Notice that if the employee had a previous job then checking the "Save Previous Employment" check box will store the previous job title in the past job titles of the employee's profile.
- If the employee is newly employed and did not have a previous position then the "Previous Employee Company Job Position" will be empty.



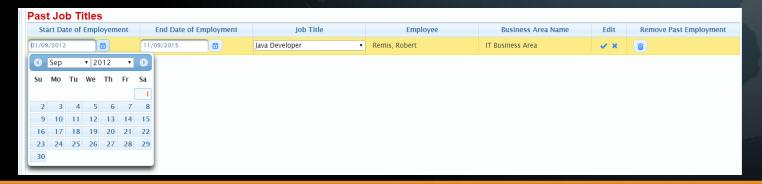




Past Job Positions

- Clicking on the "Past Job Titles" the head of the business area can view the past positions of an employee, edit them or delete them.
- Since past job titles have only a few fields, editing takes place on the same page by clicking the pencil icon at the edit column.
- Deleting a past job title as usual takes place by clicking on the bin icon in the last column.
- When editing a past job title we can accept or cancel the update by clicking on the check or cancel icons that appear at the place of the pencil (picture at the bottom).

Past Job Titles							
Start Date of Employement	End Date of Employment	Job Title	Employee	Business Area Name	Edit	Remove Past Employment	
01/09/2012	11/09/2015	Java Developer	Remis, Robert	IT Business Area	1		







Professional Experience

• By clicking on the "Professional Experience" link the head of the department can update an employee's professional experience or view the (possibly many) professional experience records already stored for an employee as can be seen in the figure.

		Login Information		Language Selec	tion			
ETTC				Role	Head of the Dep	artment: IT Department	English ▼	
				User Real Name	Kakarontzas, Ge	orge		
Competence Prof	iling Framework for IT	Sector in Spain		Logout				
		A. CORNELL CO.						
List of Stored Professional	Experience Records o	f Employee Norena, Natali	ia					
Create New Professional Experience	e Record							
Job Title (Click to Edit Record)	Date Started	Date Finished	Company Name	Role		Immediate M	Manager	Remove Professional Experience Record
No records found.								





Professional Experience

- By selecting the "Professional Experience" link the head of the business area can visit the employee's professional experience table.
- There he can:
 - View all the professional experience of the employee (before working for this company).
 - As usual he is also able to add new experience (by pressing the "Create New Professional Experience Record" button), delete a prof. experience rec. by clicking on the bin icon at the last column or edit a professional experience record by clicking on the Job Title field.

Create New Professional	Experience Record					
Job Title (Click to Edit Record)	Started at	Date Finished	Company Name	Role	Immediate Manager	Remove Professiona Experience Record
Developer	09/03/1999	02/03/2002	Softskills	Developing next gen applications for the financial sector	James Ido	Ť





Adding a Professional Experience Record

- There are several possible fields entered such as start date, end date, company, role etc.
- Some of these fields are required (with a star) but most are optional.
- Notice that since this professional experience records are not related to the current company (operating the system) most fields (except the dates) are inserted as free text: we do not have the structure of the company to provide reasonable selections.







Reviewing and Updating Professional Experience Records

- By clicking update from the previous screen we return to the list of professional experience records which now includes the new one (top picture).
- We can click on the job title field of each professional experience record to update it.
- The screen that will appear will be similar to the addition screen but this time it will contain the existing values for update (bottom picture)







Studies

- Returning to the "Available Actions" column of the "Update Employee Profile" Menu, we can select "Studies" to add the university degrees, Master degrees, PhDs etc. of the employees.
- Again a page appears with the already registered studies for inspection.
 - As usual the user is also able to add new study records (by pressing the "Create New Study Record" button), delete study record by clicking on the bin icon at the last column or edit a study record by clicking on the Title field.

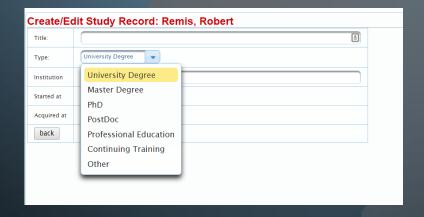
List of Stored Study Re	cords of Employee Rem	nis, Robert			
Create New Study Record					
Title (Click to View/Edit Record)	TitleType	Institution	Started at	Acquired at	Remove Study Record
Applied Informatics	University Degree	Ahtens University of Economics and Business	01/10/1985	01/09/1990	**
Object Oriented Software Technology	Master Degree	University of Brighton	01/09/1998	01/09/1999	©





Adding a Studies Record

- Fields entered are the title, the title type, the institution providing the title (e.g. London School of Economics), the date started and the date acquired.
- Possible values for the title type include the following:
 - University Degree
 - Master Degree
 - PhD
 - PostDoc
 - Professional Education
 - Continuing Training
 - Other

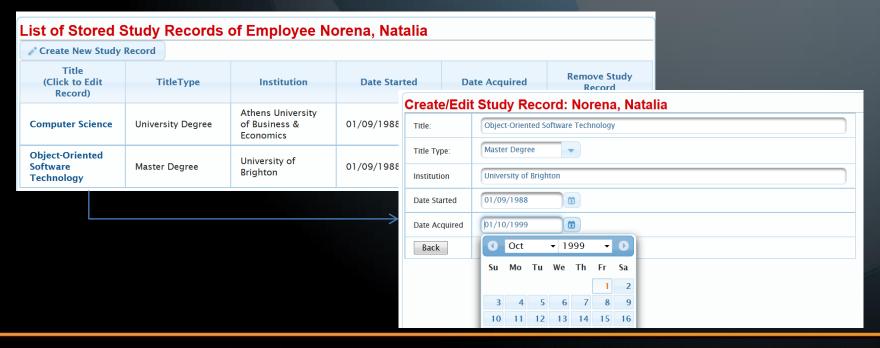






Reviewing and Updating Study Records

- By clicking update from the previous screen we return to the list of study records which now includes the new one (top picture).
- We can click on the title field of each study record to update it.
- The screen that will appear will be similar to the addition screen but this time it will contain the existing values for update (bottom picture)







Review Employee's Last Assessment

- Finally from the "Available Actions" column of the "Update Employee Profile" Menu, we can select "Employee Last Assessment" to review the result of the selected Employee's last assessment if it exists.
- The result can be:
 - A last assessment exists for review (top picture)
 - The employee has not been assessed yet (bottom picture).
- Notice that once an assessment has been finalized no editing is allowed but only review.



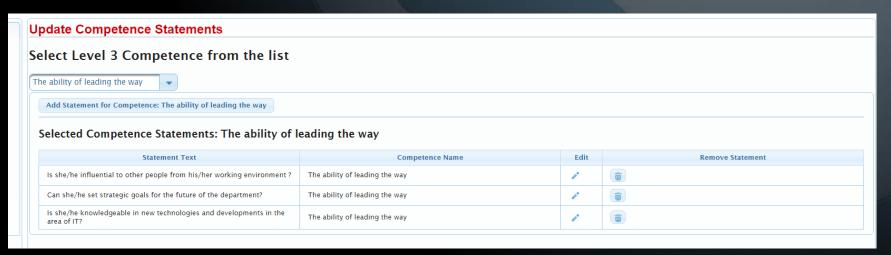
Employee Last Assessment: Hughes, Jane						
Employee Last Assessment	No assessments yet for this employee					
Back						





Updating of Competence Statements

- By selecting "Update Assessments" from the Head of Business Area menu the head of the business area can select a level 3 competence (we will discuss how competence pyramid is updated later).
- Then for this competence a table appears from where the head of the business area can do the following:
 - Add a new statement by clicking the "Add Statement for Competence: <competence name>"
 - Edit statements by clicking on the pencil icon in the "Edit" column.
 - Remove statements by clicking on the bin icon at the "Remove Statement" column.

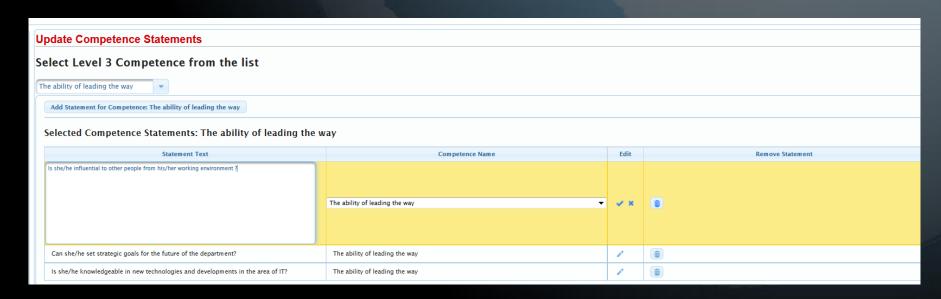






Editing Existing Competence Statements

- By clicking on the pencil icon in the Edit column the user can update the selected statement and change the values without leaving the screen.
- For example in the picture the user has selected L3 competence "The ability of leading the way" and can review edit or even delete the existing statements for this ability.

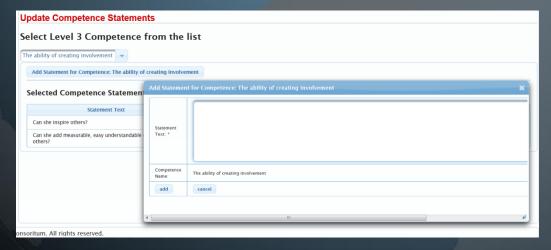






Adding a new statement for a level 3 competence

After selecting a level 3 competence when the user clicks on the "Add Statement for Competence: <selected Competence>" button a dialog box appears to enter a new statement as can be seen in the picture, where the user adds a new statement for the level 3 competence "The ability of creating involvement".

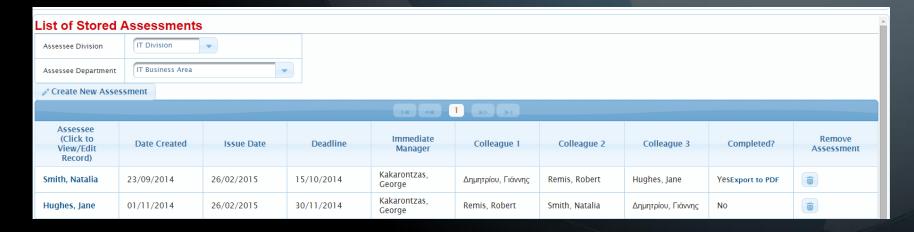






Updating employee assessments

- By clicking the "Update Assessments" menu choice the Head of Business Area can review completed and ongoing assessments, remove them, modify them, export completed assessments in PDF format (e.g. for printing and archiving) and create new assessments with the usual ways used throughout the application.
- In order to do the above the user first needs to select the Assessee Division and Business Area.







Exporting a completed assessment to PDF

- By clicking "Export to PDF" to a completed assessment from the previous screen, the assessment is exported as PDF file.
- The head of the business area can select to save this file or open it with Acrobat Reader (if it is installed in his computer) e.g. for printing.

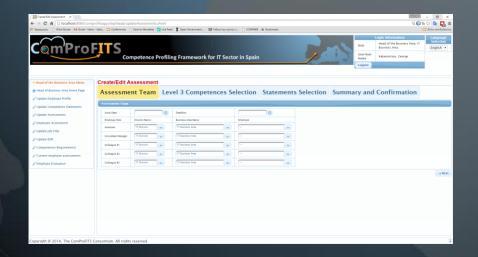
72		David Lemons Assess	ment-1.pdf - Adobe Reader						
<u>File Edit Vi</u>	liew <u>W</u> indow <u>H</u> elp								
Open		204% 🔻 🔚 🔁 🦻 🦻							
"									
	Accesses David Lemons								
	Assessee David Lemons								
	Date Created	Issue Date	De	adline					
	bate created	issue bute							
	The Arra 20 00:00:00 FEST 204.4	Thu Feb 26 00:00:	20 557 2045	Maria Cara 22 00:00:00 FEST 2014					
	Thu Aug 28 00:00:00 EEST 2014	Thu Feb 26 00:00:0	00 EET 2015 MO	Mon Sep 22 00:00:00 EEST 2014					
	Immediate Manager	Colleague 1	Colleague 2	Colleague 3					
	Common Malanana tanàna	Lance I December 2	Dalama Damata	Nie tee Pee Nie eeur					
	George Kakarontzas	Jane Hughes	Robert Remis	Natalia Norena					





Creating new Assessment

- By clicking on the "Create New Assessment" button a wizard starts which contains 4 steps and allows the creation of a new assessment by the head of the department.
- The 4 steps are the following:
 - Assessment team determination
 - Level 3 competences selection
 - Statements selection for the previously selected level 3 competences
 - Summary and confirmation

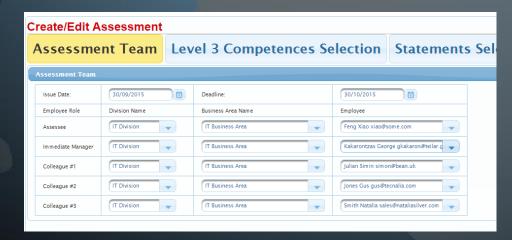






Step 1: Assessment Team

- At the first step we set the "Issue Date" and the "Deadline".
- Also we select the assessment team from employees. In order to select each employee we first select the Division and then the Business Area of the wanted Employee:
 - Assessee (the employee under assessment)
 - Immediate Manager (His immediate manager)
 - Colleague 1
 - Colleague 2
 - Colleague 3
- Once the assessment is created the employees of the assessment team will have access to complete the assessment (we will discuss this later).

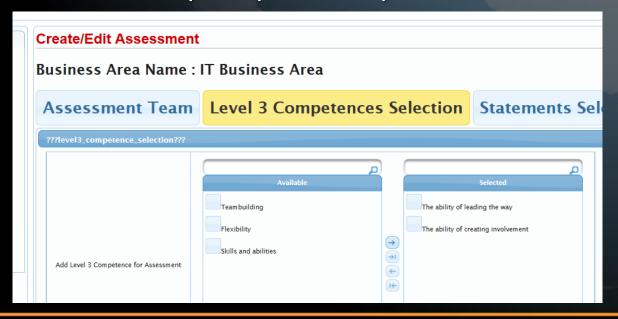






Step 2: Level 3 competences selection

- At the second step we have two areas "Available" competences and "Selected" competences.
- User can select competences and click the arrow pointing to the right to select them and the left arrow to deselect them as expected from this pickup list component.

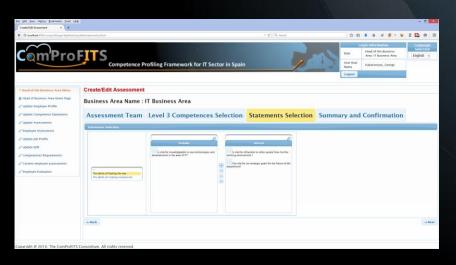


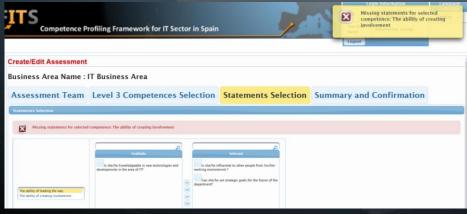




Step 3: Statements selection

- After selecting the competences we can add statements for the selected competences.
- We have a list of the competences. When the user clicks on a competence the statements of the competence appear in a pickup list and can be selected and deselected.
- After selecting statements for each competence we click the next button to move to the next and final step. If the user does not select statements for a competence the wizard does not allow moving forward (picture to the right).



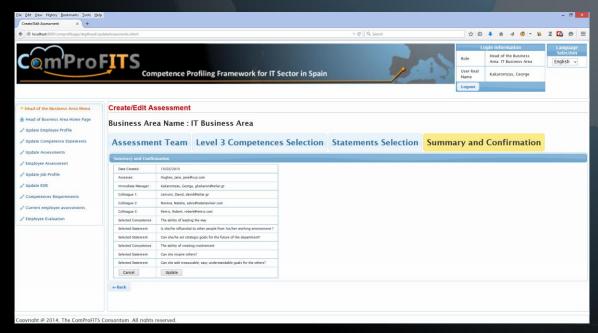






Step 4: Summary and confirmation

- At the final step of the wizard the user sees a summary and clicks on the update button to finalize the assessment.
- If the user wants to correct something then he can return to previous steps of the wizard with the "← Back" button of the Wizard.
- If the user wants to cancel the assessment creation altogether he can click on the "Cancel" button.

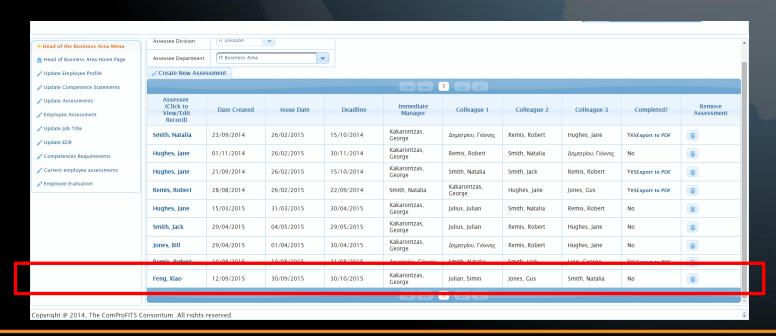






Review/Update/Delete of assessments

- After creating the assessment the user returns at the assessments page where now the newly created assessment is visible.
- Clicking on the name of the assesse restarts the wizard to update an existing assessment. All the steps of the wizard will contain the previously stored values.

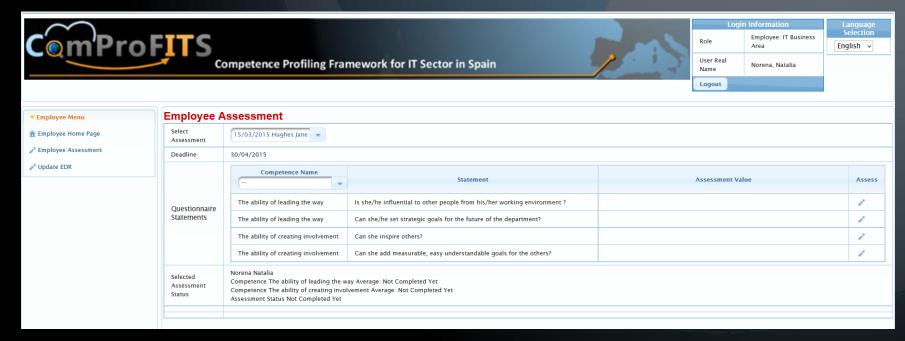






Completing the assessment

- Now that the assessment is created the employees of the assessment team now have access from their menu regardless their role: the choice of the menu is called "Employee Assessment".
- Here we can see a simple employee that can select the now available assessment from the menu, examine the deadline and provide the assessment value for each statement.
- By selecting the competence name from the available list the user can see only the statements of a competence. By selecting "---" he can see all the statements.







Providing values for each statement (1)

- When the user clicks on the "pencil" icon in the "Assessment Value" the user can select one of 5 options:
 - Strongly agree (mark = 5)
 - Agree (mark = 4)
 - Neither agree nor disagree (mark 3)
 - Disagree (mark = 2)
 - Strongly disagree (mark = 1)

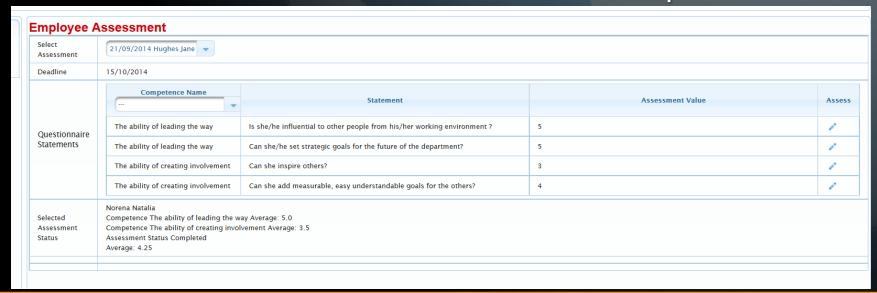
Employee Assessment									
Select Assessment	21/09/2014 Hughes Jane 🔻								
Deadline	15/10/2014								
Questionnaire Statements	Competence Name Statement			Assessment Value				Assess	
	The ability of leading the way	Is she/he influential to other people from his/her working environment ?	•	Strongly Agree Disagree		Agree Strongly Disagree		Neither Agree Nor Disagree	✓ x
	The ability of leading the way	Can she/he set strategic goals for the future of the department?							0.
	The ability of creating involvement	Can she inspire others?							0.
	The ability of creating involvement	Can she add measurable, easy understandable goals for the others?							1
Selected Assessment Status	Norena Natalia Competence The ability of leading the way Average: Not Completed Yet Competence The ability of creating involvement Average: Not Completed Yet Assessment Status Not Completed Yet								





Providing values for each statement (2)

- After making a selection for a value and clicking on the check button the value is stored in the database and an informing message appears.
- The marks appear at the Assessment Value column and the "Selected Assessment Status" is updated.







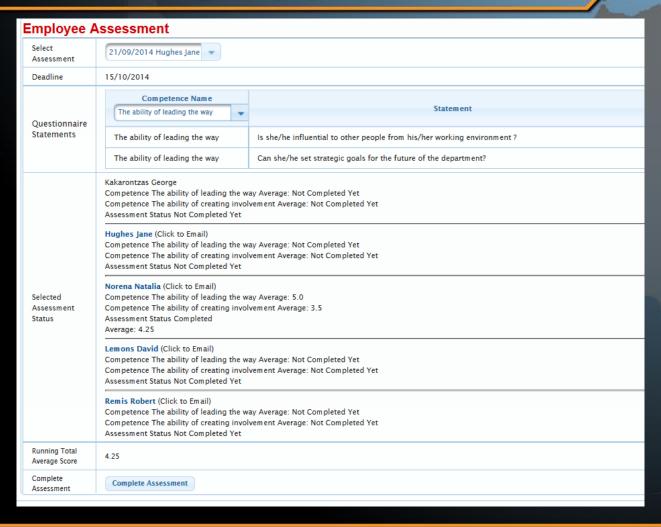
Assessment completion by the immediate manager (1)

- The user from the assessment team who is the immediate manager cannot only complete the assessment like the other members of the assessment team but he can also view the assessments status for all the other members of the assessment team and if all the members of the assessment team have completed the assessment he can declare the assessment as completed.
- When the assessment is completed then it is no longer possible to be edited by the members of the assessment team.
- The result of the assessment is now available as the last assessment of the employee (discussed earlier).
- If an employee has not completed yet the assessment the immediate manager can click on their name to send them an email.





Assessment completion by the immediate manager (2)

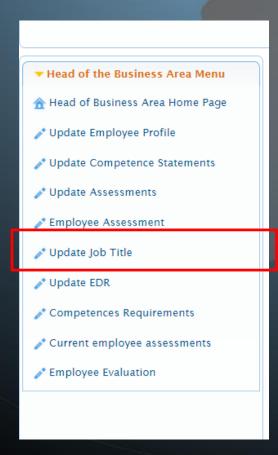






Job Title User Menu

- Update Job Title
- Functionalities include:
 - Create new Job title
 - View / Edit a Job title
 - Print a Job title
 - Provide required competences for a job title
 - Delete a Job title







Create Job Title

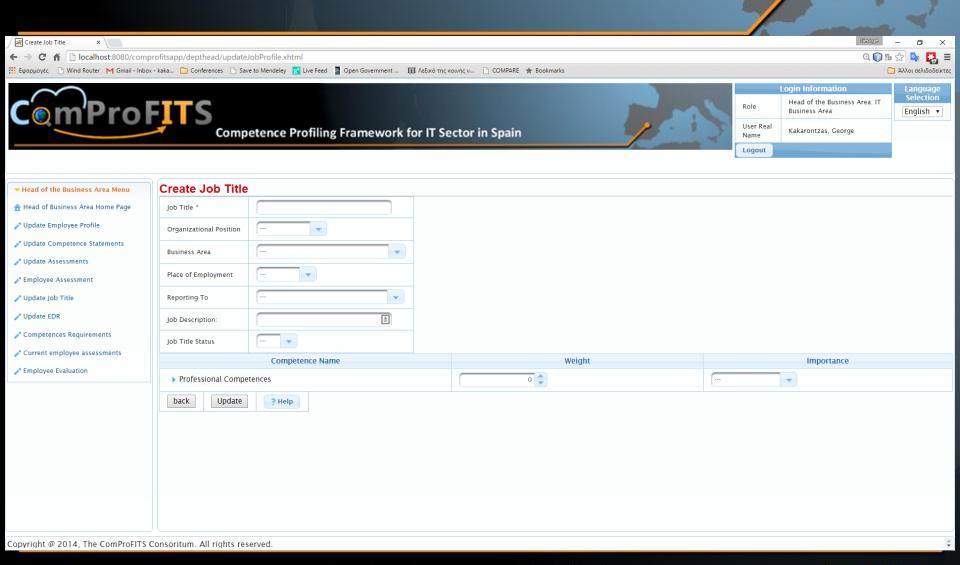
- Head of business are can create a new job title by clicking on the button "Create new job title" from the page of reviewing all existing job titles. This page provides search and filtering options as well making it easy to find an existing job title.
- Setting up all required fields for job title referring to the RA.
- Defining the required competences for the job based on ComProFITS reference competence pyramid.

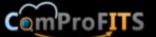
List of sto	ored Job Titles									
	v Job Title									
	Search all fields: Enter keyword									
	ob Title iew/Edit Record)	Job Description	Business Area	Place of Employment	Reporting To	Available Actions				
Java Develo	oer	Creates Java Software								
Analyst/Des	igner	Performs analyis and design of applications				C				
Programme		Develops software			George Kakarontzas					
Head of Dep	artment	Leads the department	IT Business Area	TEI of Larissa	Julian Julius					
Researcher		Does basic research	Research and Development Business Area	AUTH	Γιάννης Δημητρίου	D				





Create Job Title (Screenshot)







Delete a Job Title

- User will be asked after pressing the "delete" button if he is sure to delete the job or not.
- The job will be permanently deleted from the database.

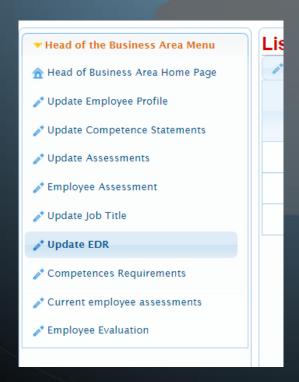




EDR User Menu

Update EDR

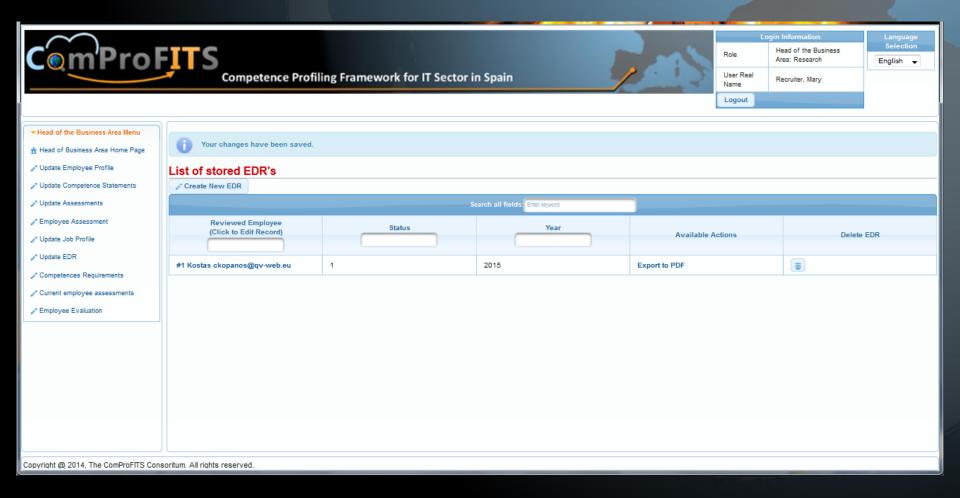
- Functionalities include:
 - Create new EDR
 - View / Edit existingEDRs
 - Delete EDRs
 - Export EDRs as PDF







EDR Overview (Screenshot)

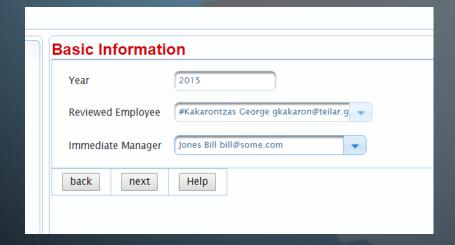






Create new EDR: Basic Information

- Year in which an employee should reach defined goals.
- An employee who is being interviewed.
- Immediate manager

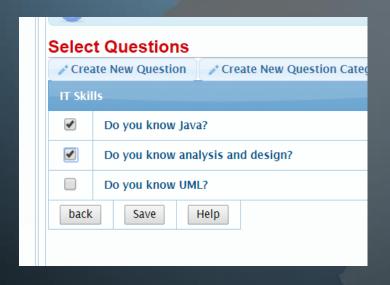






Create new EDR: Section of Questions

- Create a new Category of Questions and then
- Create new questions for the category
- Select questions for this EDR







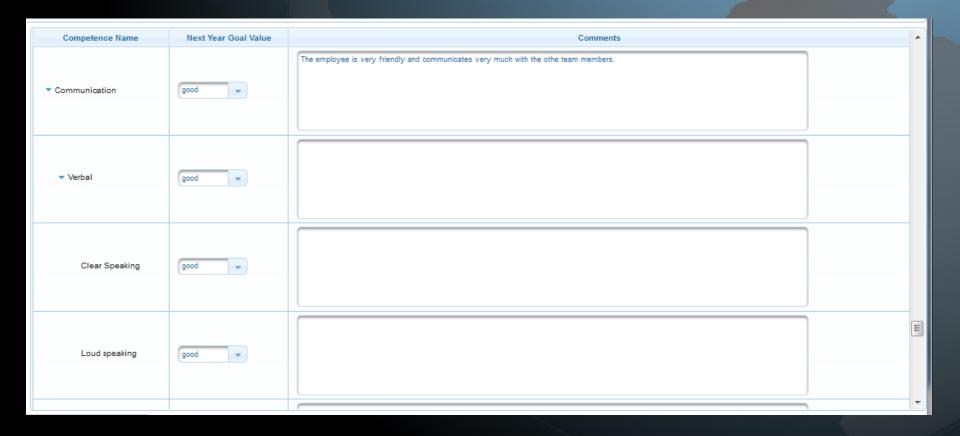
Defining EDR Questions

- 24 questions (descriptive question-answers) are being defined.
- We used the questions defined in the RA for the content.
- The completed function of an EDR will be delivered in the Beta version.





Final step in creating an EDR (Screenshot)

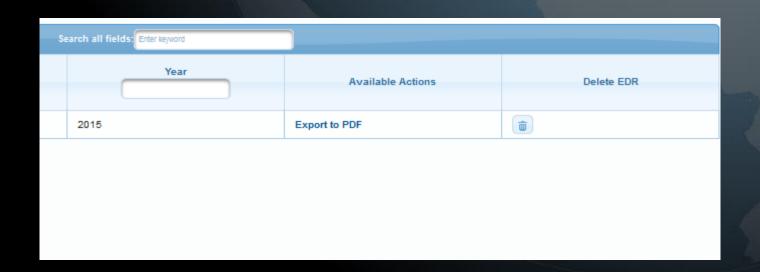






Final step in creating an EDR

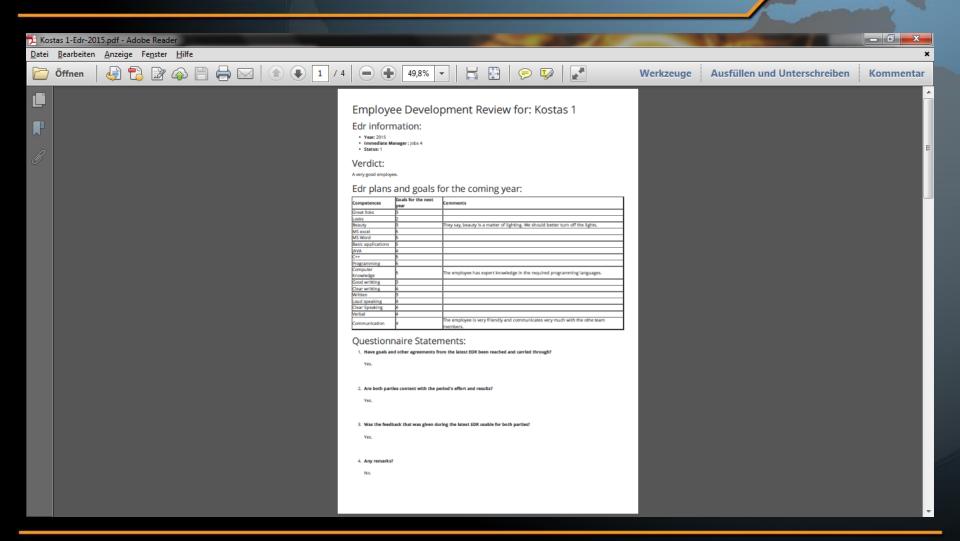
- User can save an EDR.
- Saved EDRs can be exported as PDF from the overview screen.







Exported PDF (Screnshot)

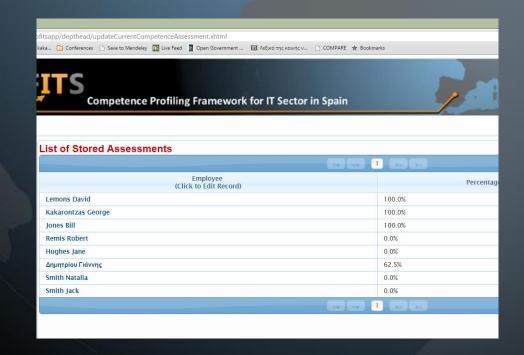






Assign employee competence assessments directly

- The head of the business area can also directly assign assessments for an employee.
- This can be done by selecting "Current employee assessments" from the menu. A list appears with all the business area's employees along with the percentage of assessment completion.
 - If all the 3rd level competences have been assigned a competence assessment value then the percentage is 100%. Otherwise is smaller.
- Clicking on an employee's name will take us to another screen where we can assign competence values for all the 3rd level competences for the selected employee.

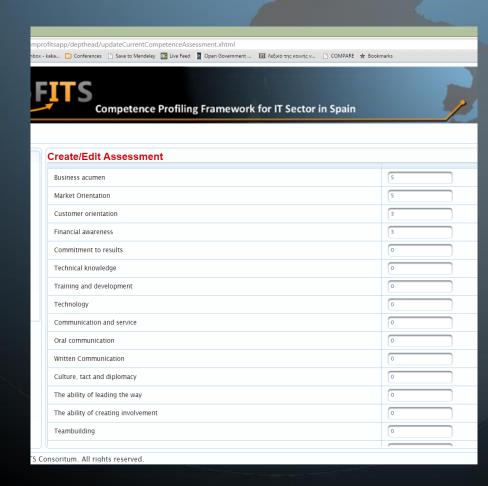






Provide assessment values

- By clicking on an employee's name the user can see all the 3rd level competences of the competence pyramid and provide a value between 0-5.
- A value of zero (0) signifies that a competence value does not exist for this competence and the selected employee in the database, whereas 1 signifies that the employee completely lacks this competence and 5 that completely has this competence.
- If the user enters a value of zero to an existing competence then this competence value for this employee will be removed from the database (e.g. if there is an assigned value but the user would like to rethink this value and in the meantime doesn't know the correct value).

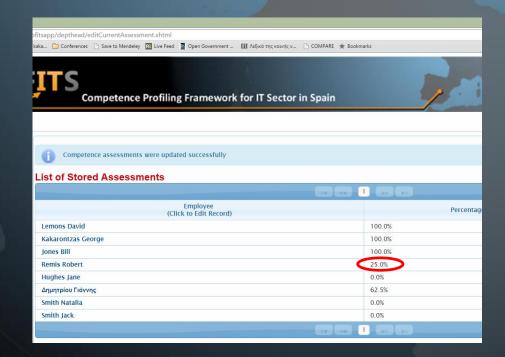






Store provided assessments

- When the user clicks "Update" from the "Create/Edit Assessment" screen all provided assessments will be examined and if the values have changed new values will be stored in the database, if values were provided in place of zeros new competence assessments will be created in the database, and if zeros where provided in place of previously different values then these competence assessments will be removed from the database.
- After the update the system returns to the "List of Stored Assessments" screen where the percentage of competence assessment completion has been updated to reflect the percentage of the affected employee.







Employee evaluation

- The head of department can also perform the employee evaluation.
- The evaluation is based on the statistical method developed by AUTH and is independent from the 360 degrees assessment (i.e. it constitutes an alternative method of employee evaluation).
- It calls the externally installed R statistical environment (http://www.r-project.org/)





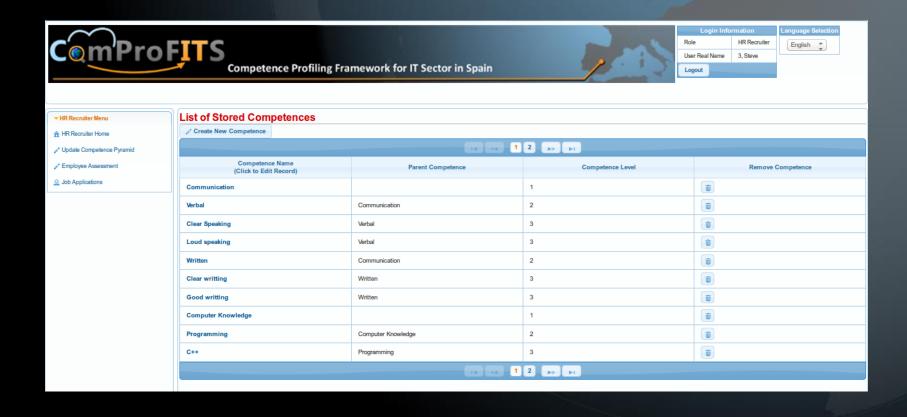
Required steps in order to evaluate an employee using the COMPROFITS R integration

- The competences pyramid must be added because both job's creation and employee competence assessment depends on the pyramid: HR recruiter role → Update competence pyramid
- 2. A job with filled in required weights per competence must be created: Head of Business Area role → Update job profile → Create new job profile
- 3. The current competence assessment of the employee to be evaluated (adding 1-5 values for all level 3 competence) must be created 100%. Head of Business Area role → Current employee assessments → Click an employee's name and fill in the competence values for all 3rd level competences of the pyramid.





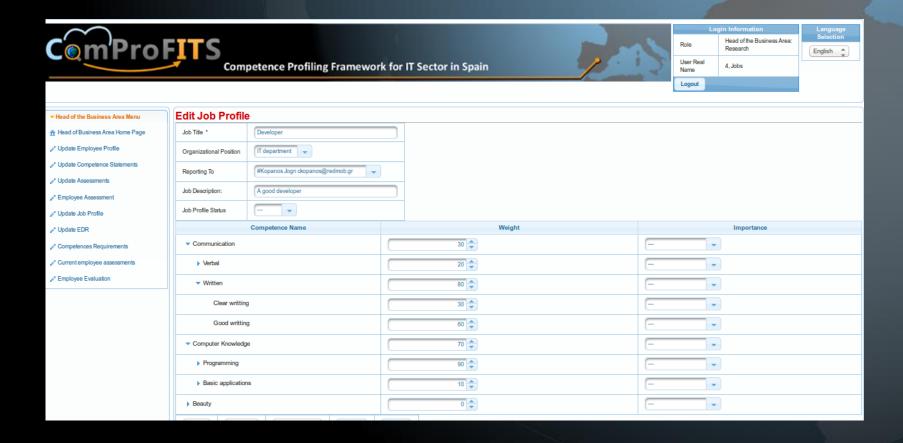
Required step #1: competences pyramid must be added







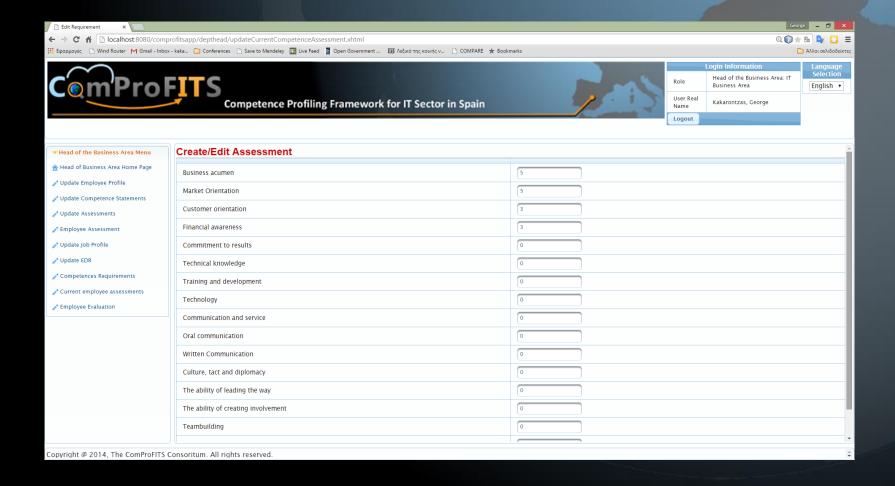
Required step 2: a job with filled in required weights per competence must be created







Required step 3: current assessment of employee to be evaluated (adding 1-5 values for each level 3 competence) must be created 100%.







Performing the evaluation

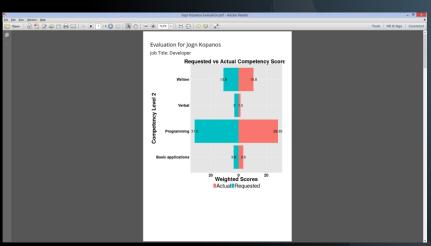
- Employee evaluation will produce a pdf file with images / diagrams of the statistical analysis performed, by selecting the employee and the job he/she should be evaluated for
- Head of Business Area role → Employee evaluation
- Notice that only business area employees who have been assessed 100% will be available from the dropdown list.

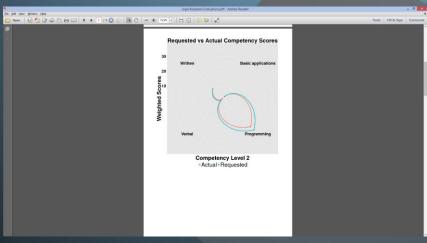


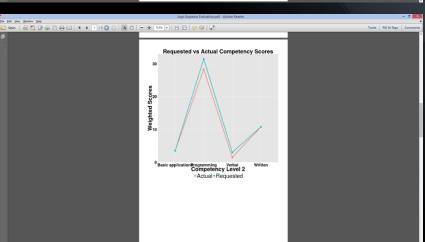


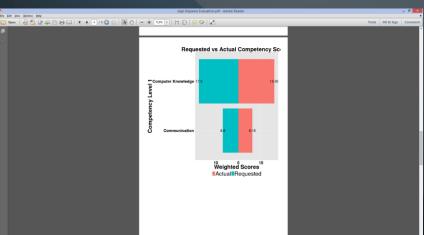


Employee evaluation result is an exported PDF with various graphs













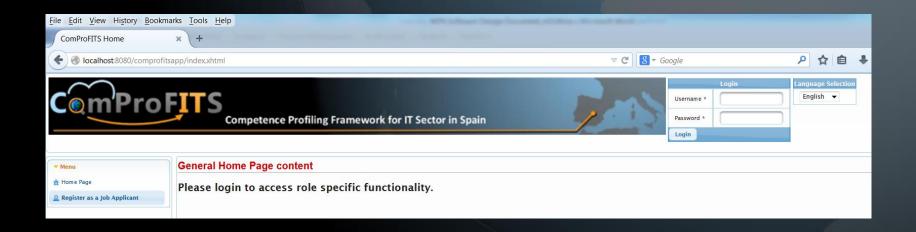
JOB APPLICANTS





Job Applicant Registration

- From the home page interested applicants can register with the company.
- Then they can use their account to apply for available jobs.







Register as a job applicant

- By selecting the "Register as a job applicant" menu choice, directly from the home page, the new applicant can provide his details as can be seen in the picture.
- After clicking on the update button, the account is created and the new applicant can login.

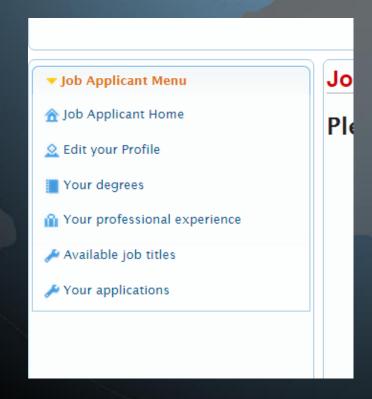






Login in

- After login in the new applicant can access the menu for job applicants.
- This menu includes the following choices:
 - Edit your profile
 - Your degrees
 - Your professional experience
 - Available job positions
 - Your applications

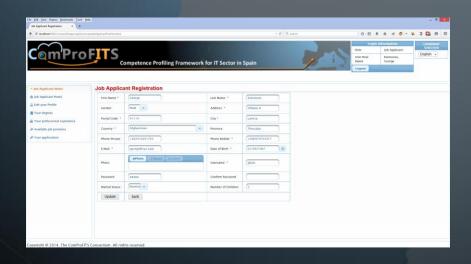






Edit your profile

With this selection job applicants can modify their personal information. This information is basically the same info that they provide upon registration (name, address, etc.)







Your degrees

 By selecting "Your degrees" from the job applicant menu, applicants can review their education degrees, add a degree, modify an existing degree or delete an existing degree.

Your degrees						
Add a degree						
Title (Click to Edit Record)	Туре	Started at	Acquired at	Remove degree		
Computer Science	University Degree	01/09/2000	31/07/2014	1		





Add a degree

By clicking on the "Add a degree" button, applicants can add education degrees. This brings them on a form where they provide the degree details as can be seen in the picture. By clicking the "Update" button the degree can be stored in the database.

Title: *	Computer Science	<u> </u>
Type: *	University Degree	
Institution *	Univeristy College London (UCL)	
Started at *	01/09/2000	
Acquired at *	31/07/2014	
back	Update	





Edit an existing degree

After creation the degree can be seen from the "Your degrees" page. As usual, if the applicants click on an existing degree title they can edit the degree, which brings them back in the "Create/Edit Degree" page where they can change the details of the degree.

Title: *	Computer Science	A
Type: *	University Degree 🔻	
Institution *	Univeristy College London (UCL)	
Started at *	01/09/2000	
Acquired at *	31/07/2014	
back	Update	





Deleting a degree

 To delete a degree the applicants can click on the bin icon at the last column of the "Your degrees" page. Confirmation is required as can be seen in the picture.

Your degrees					
Add a degree			_		
		Are you ayre?			
Title (Click to Edit Record)	Туре	Are you sure?	Started at	Acquired at	Remove degree
Computer Science	University Degree	OK Cancel		31/07/2014	•
		14 (44	1 53 53		





Your professional experience

 By selecting "Your professional experience" from the job applicant menu, applicants can review their professional experience records, add a professional experience record, modify or delete an existing professional experience record.

Your professional expe	rience					
Add professional experience						
Title (Click to Edit Record)	Role	Company Name	Started at	Date Finished	Remove experience	
Programmer/Analyst	.NET Developer	LeasingSoft	01/03/1996	01/03/2003	•	
			1 🕟 🗊			





Add professional experience

- By clicking on the "Add professional experience" button, applicants can add professional experience records.
- This brings them on a form where they provide the professional experience record details as can be seen in the picture. By clicking the "Update" button the professional experience record can be stored in the database.







Edit an existing professional experience record

- After creation the professional experience record can be seen from the "Your professional experience" page. As usual, if the applicants click on an existing professional experience record title they can edit the professional experience record.
- This brings them back in the "Create/Edit Professional Experience Record" page where they can change the details of the professional experience record.

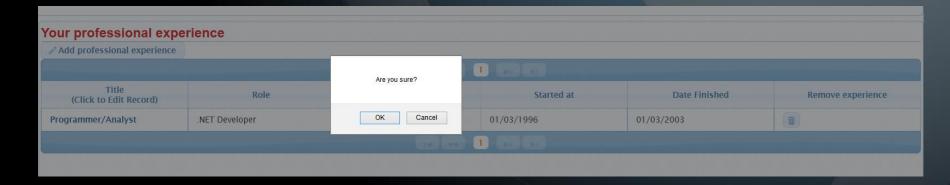
Create/Edit Pro	fessional Experience Record for Employee
Started at: *	01/03/1996
Date Finished: *	01/03/2003
Company Name: *	LeasingSoft
Role: *	.NET Developer
Job Title: *	Programmer/Analyst
Field of Work :	Information Technology
Place of Employment :	Athens offices
Immediate Manager :	Giannis Fotiou
Business Area :	Information Technology
Division:	Software Development Division
back	Update





Deleting a professional experience record

 To delete a professional experience record the applicants can click on the bin icon at the last column of the "Your professional experience" page. Confirmation is required as can be seen in the picture.







Available job positions

- Job positions that have been advertised can be seen from the "Available job positions" table.
- By clicking on a job position title, the job applicant can apply for a job.

Available job positions		14 « 1	D		
	Title			Company	
Java developer					
Software designer with UML					
		I4 44 1	S		





Apply for a job

- By clicking on the available job title the applicant can examine the details of an available position and apply for this position by clicking the "Apply for this job" button.
- When the applicant clicks on the apply for this job button, then a message appears informing him that his application was successful and the button "Apply for this job" is now removed from the screen.

Software designer with UML				
Company				
Fields of Responsibility	Analyze requirements and provide elegant design solutions			
Job Description	Analyst/Designer			
back	Apply for this job			

Competen	ce Profiling Framework for IT Sector in St	ain	1	Name Logout	we successfully app Katsouras, George	olied for this English
Software designer w	ith UML					
You have successfully	applied for this job					
Company						
Fields of Responsibility	Analyze requirements and provide elegant design solutions					
Job Description	Analyst/Designer					
back						





Your applications

 By clicking on the "Your applications" link the applicant can review the jobs he has applied for and he can also remove an application by clicking on the "Remove Application" bin icon at the last column (requires confirmation).

Your applications						
Title	Company	Date Created	Remove application			
Software designer with UML		15/03/2015	**			
Java developer		28/11/2014				





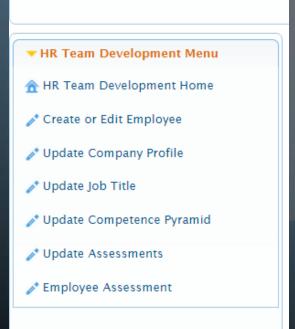
HR TEAM DEVELOPMENT FUNCTIONALITY





HR Team Development functionality

- The functionality of the HR Team Development role contains the following:
 - Create/Edit/Activate/Remove employees
 - Update Company Profile
 - Update Job Titles
 - Update Competence Pyramid
 - Create/Edit etc. employee assessments (360 degree assessments)
 - Participation of the employee assessment like all other employees.
- All functions have been discussed for other roles and they are the same. The only extra functionality not discussed before is updating the competence pyramid.







Update Competence Pyramid

- By clicking on the menu selection "Update Competence Pyramid" the user can review the existing competences, edit them by clicking on their name, and delete them by clicking on the bin icon at the last column.
- The user can create a new competence by clicking on the "Create New Competence" button.
- Competences appear in a table 10 at the time and navigation is provided to other pages of the table.

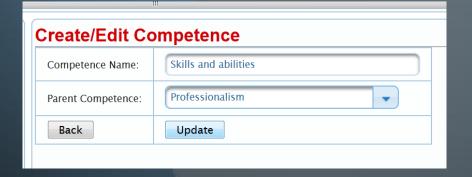
Create New Competence			
		123 >> >1	
Competence Name (Click to Edit Record)	Parent Competence	Competence Level	Remove Competence
novative Competences		1	Û
eativity and holistic thinking	Innovative Competences	2	w
trepreneurship	Innovative Competences	2	THE STATE OF THE S
oactivity	Innovative Competences	2	THE STATE OF THE S
eadiness for changes	Innovative Competences	2	THE STATE OF THE S
ofessional Competences		1	THE STATE OF THE S
anagerial Competences	Professional Competences	2	THE STATE OF THE S
e ability of leading the way	Managerial Competences	3	THE STATE OF THE S
e ability of creating involvement	Managerial Competences	3	ū
ambuilding	Managerial Competences	3	Û





Create a new competence

- When the user clicks the button to create a new competence he provides a name for the new competence and selects the parent competence from the previously entered competences.
- The selection of the parent competence also implicitly specifies the level of the created company:
 - If it has no parent then it is a level 1 competence
 - If the selected parent competence is a level 1 competence then the newly created competence is a level 2 competence
 - and so on.







Level of the new competence

- As explained, the level of the competence is derived by the level of the parent competence and is not provided to avoid mistakes.
- This level can be seen by the list of the competences to which we return after we click on the "Update" button.

List of Stored Competences			
	e e 1	2 🕟 🕅	
Competence Name (Click to Edit Record)	Parent Competence	Competence Level	
Readiness for changes	Innovative Competences	2	TOTAL
Teamwork	Social Competences	2	
Professionalism	Social Competences	2	
Interpersonal skills	Social Competences	2	
Motivation for learning	Social Competences	2	
The ability of leading the way	Managerial Competences	3	
The ability of creating involvement	Managerial Competences	3	
Teambuilding	Managerial Competences	3	
Flexibility	Managerial Competences	3	**
Skills and abilities	Professionalism	3	
	H 4 1	2 55 51	





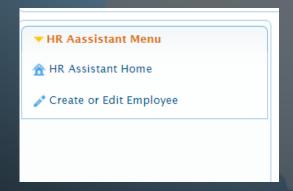
HR ASSISTANT FUNCTIONALITY





HR Assistant functionality

- The functionality of the HR Assistant role contains the following:
 - Create/Edit/Activate/Remove employees
- This function have been discussed for other roles and it is the same so we will not discuss it further here.







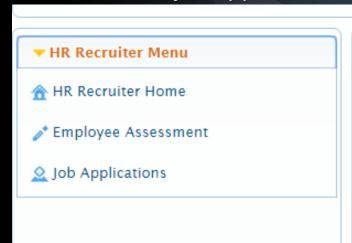
HR RECRUITER FUNCTIONALITY





HR recruiter functionality

- The functionality of the HR Recruiter role contains the following:
 - Participation of the employee assessment like all other employees (this was discussed before).
 - Review of the job applications submitted for an advertised job



HRM Home Page

Please select from the men





Job Applications

 By clicking on the Job Applications menu choice the HR Recruiter can see all the applications that have been submitted and filter these applications based on the job title.

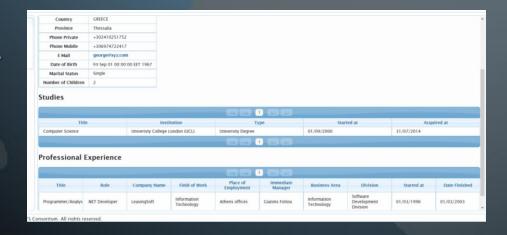
Applications								
Title	Company	Job Applicant	Date Created	Remove application				
developer		George Katsouras	28/11/2014	0 0				
		1 D 10 V						
	-	Company	Title Company Job Applicant developer George Katsouras	Title Company Job Applicant Date Created a developer George Katsouras 28/11/2014				





Examining an applicant

By clicking at the last column at the info button (next to the bin button), the HR Recruiter can examine the details of an applicant applied for a job position including his personal details, his study records and his professional experience records.







Removing an application

 From the "Job Applications" page the HR Recruiter can remove a job application by clicking on the bin icon at the last column (requires confirmation).

Job Applications					
			10 ♥		
Title	Con	Are you sure?	cant	Date Created	Remove application
Java developer		OK Cancel		28/11/2014	0 0
			10 🗸		





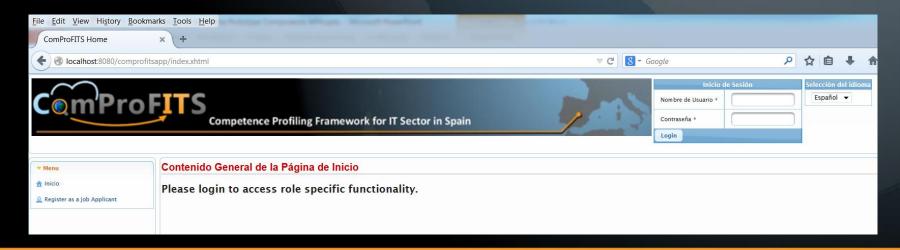
INTERNATIONALIZATION





Changing the language

- When the user selects Spanish from the language selection menu all messages will appear in Spanish once the messages have been translated.
- We have consistently used this technique throughout the application and keep on using it so that it is possible to translate the file in a different language.

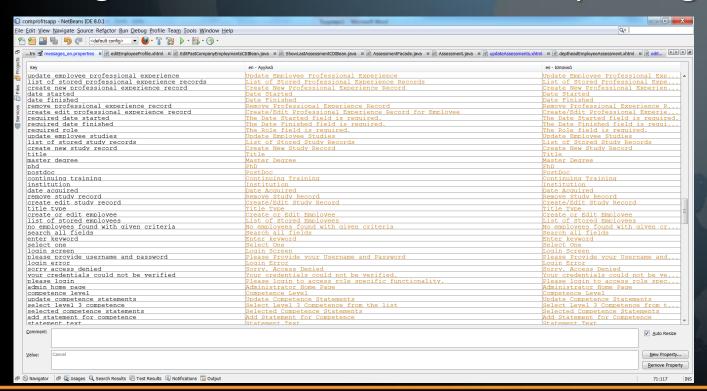






The messages file

 For the time being both English and Spanish messages are the same. Translation is pending.







Conclusions

- The ComProFITS application prototype is nearly over and it covers all the requirements set forth by the application stakeholders in Tecnalia.
- Some minor issues remain that will be completed in the next coming weeks.



